Project Management Program
Developing Project Management Planning and Critical Leadership Skills

Project Management is designed for individual contributors and functional managers alike who want to increase their expertise and understanding of best practices in project management. The program gives participants the tools and insights they need to better plan and scope a project—from identifying resources to setting and keeping a budget and a schedule. In addition, the program will address leadership and communication skills critical to overseeing a project to completion.

The course provides 35 hours of project management education, meeting education requirements for both the Project Management Institute’s Certified Associate in Project Management (CAPM)® and Project Management Professional (PMP)®. Upon request, the program awards Continuing Education Units (CEUs).

The program complies with the Project Management Institute guidelines that enables participants to grow their leadership skills in a project environment. The course features a combination of lectures, case studies, team and individual exercises, and team development of a real-life project.

The five day course will cover the following:

- Project Management Challenges
- Causes of project failure
- Skills project managers need
- PM core competencies
- Project definition and scope
- Communications
- Scheduling
- Risk Management
- How to control “scope creep”
- Executive escalation
- PMP Test Taking Strategy (optional one day)

This program will combine lectures, discussions, exercises, and other activities. Participants will be encouraged to contribute to the sessions with their anecdotes and experiences.

Expected Outcomes:

- Determine project scope, requirements, and stakeholders
- Build a Work Breakdown Structure (WBS) - or tasks associated with a project
- Create team consensus and address problem teams
- Evaluate project risks
- Define roles and responsibilities
- Understand the financial implications of project selection and implementation
- Effectively close a project

Instructor Profile

David V. Tennant has directed over $3.5 billion in programs and resources and served as the COO of a publicly held company. He holds a BS in Mechanical Engineering from Florida Atlantic University, a MS in Technology and Science Policy from Georgia Institute of Technology, and an Executive MBA from Kennesaw State University. Additionally, he is a registered Professional Engineer (PE) and a certified Project Management Professional (PMP).